

To Whom It May Concern:

October 28,2010

Reference: Heritage Contracting



I am very pleased to give this personal reference on the firm of Heritage Contracting and Mr. Dan Thomas.

I have been acquainted with Dan Thomas for over twenty-five (25) years and have worked with him on a multitude of construction projects when I was employed by MichCon as the Manager of the Facility & Design Construction Group, and most recently as a Senior Project Manager for Barton Malow Design. In all those years that I have known Dan he has always been responsive to the customer's needs and extremely courteous, professional, and timely. He is an individual that truly understands the construction process and has tremendous experience in what it takes to complete any given project.

I believe that Dan would make a valuable addition to any organization that he is involved with. It is with extreme pleasure that I give this letter of reference to this firm and Dan in particular; who is hard working, extremely knowledgeable, and reliable and in whom I have the utmost confidence. Please feel free to contact me if you have any questions.

Sincerely,

NSA Architects, Engineers, Planners

Angelo Torcolacci

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